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ABSTRACT

This book describes the professional and personal challenges facing community college presidents in the performance of their job, and includes eight personal essays. An introduction explores the personal choices involved in becoming and functioning as a community college president, and includes the essay "The Moving President: Changing Institutions," by Ruth M. Smith. Part I then explores personal development, including chapters on leadership and vision, character and ethics, and gender and ethnicity issues in managing. This last chapter includes two essays, "What's It Like Being the Only Black Woman Here?" by Belle Wheelan, and "Gender, Ethnicity, and Leadership," by Leila Gonzalez-Sullivan. Part II provides chapters related to working with constituencies, including the essay "Public or Private," by N. Patricia Yarborough; working with boards, including "The President and the Community College Board," by B. A. Barringer; dealing with financial issues, including "The Vicissitudes of Year One," by Dorothy Franke; and dealing with the media. The final section focuses on developing the job and includes chapters describing the average president's tasks and techniques for setting priorities, including the essay "A Balanced Life," by Byron McClenney. The book closes with an examination of the future of community colleges and the presidency. (Contains 56 references.) (KP)

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